## INVESTMENT MANAGEMENT

P.O. Box 90470, 2509 LL The Hague

Department
Risk Management
Location
Beatrixlaan 15
2595 AK The Hague
The Netherlands

Subject CESR's technical advice at level 2 on Risk Measurement for the purposes of the calculation of UCITS' global exposure	Date July 2 <sup>nd</sup> , 2009
Dear Sir, Madam,	
Please find herewith our response submitted as working document to	your consultation.
Best regards,	
Marc Spalburg Risk Manager	

1	Do you agree with the proposed approach in relation to the calculation of global exposure?	
	Agree to carve out counterparty risk from the calculation of global	
	exposure.	1
	The text however mentions "global exposure" and "total risk exposure"	1
	indiscriminately in relation to the total net value of its portfolio. This leads	1
	to confusion and it is therefore suggested to consequently use only one	I
	term. It is suggested to name this "economic exposure" (instead of risk	I
	exposure) as the intention is to limit every 100€NAV invested to a	1
	maximum of 200€economic exposure (as the maximum leverage of	I
	economic exposure) as can be mimicked with the introduction of FDIs.	<u> </u>
2	Should the counterparty risk involved in an OTC derivative be considered in the	
	calculation of global exposure?	<del> </del>
	No. no need as it is being measured, limited and managed in a different	1
	way.	<del> </del>
3	Do you agree with the proposed approach or can you suggest an alternative	
	approach?	<del> </del>
	FDIs do two things: either they decrease economic exposure (hedging) or	I
	they increase economic exposure (investing, even if this entails a linear 1	1
	on 1 look-a-like exposure replication). Therefore all FDIs to be included in the total economic/leverage exposure measure, not only the ones	1
	generating incremental exposure (note we disagree we the use of EPM in	1
	an economic exposure view, as EPM either increases or decreases	1
	economic exposure).	
4	Do you agree that the incremental exposure/leverage generated through techniques	
-	such as repurchase and securities lending transactions should be included in the	1
	calculation of global exposure?	I
	We agree that when repurchase agreements or securities lending	
	would/could (legally) lead to an effect on the level of leverage these need	1
	to be included in the measure of leverage.	I
5	Does option 1 correctly assess the market risk linked to investment in the	
	corresponding instruments, and if so please explain?	I
	Yes, as for both it reflects the maximum potential loss at t=0.	
6	Does option 2 correctly assess the market risk linked to investment in the	
	corresponding instruments, and if so please explain?	
	Yes for options, see comment under 5.	
	No for CDS protection buyer, as delta is (as far as we know) not a relevant	
	factor	
7	Do you have any comments or other suggestions regarding other possible	
	measurement approaches?	
	The CDS protection buyer total commitment could be précised as the net	

	present value of the sum of the premiums instead of the sum of the	
	premiums. The difference will be negligible in most cases.	
8	Do you agree with the proposed approach, in particular the inclusion of a non-exhaustive list of financial derivatives?	
	Yes	
9	Do you have any alternative suggestions for the conversion method?	
	Always use maximum potential loss as the fall back if reliable conversions	
	to replicated economic exposures can not be provided	
10	Are there other types of financial derivative instruments which should be included	
	in the paper?	
	Inflation linked related derivatives	
	Interest rate options	
	P Notes	
11	Are you aware of any type of financial derivative instrument where global exposure	
	cannot be calculated using the commitment approach?	
	Not at this moment	
12	Do you agree with the approach regarding TRORS and derivatives with cash or an	
	equivalent position?	
	Yes, as long as structure does not increase/decrease economic exposure	
	(using [embedded] leverage], and for TRORS where the reference to the	
	underlying notional is of the same value (equal and long only underlying)	
13	Do you agree with the proposed use of the sensitivity approach?	
	Not sure we understand the proposed description, we do see the intention	
14	Do you consider that this should be compulsory for these types of derivative or optional for UCITS?	
	No, either market value or worst potential loss	
15	Do you agree with the analysis of the sensitivity approach described?	
	Agree that interest rate instruments with longer maturity show more	
	volatility than short dated instruments in general. This should however be	
	expressed in the change in market value (equivalent economic exposure)	
	as to measure leverage (in relation to the commitment approach).	
	Tough we understand the intention we do not see how the proposed	
	measures translate into the measure of leverage as described.	
16	What quantitative level would you consider appropriate for the default sensitivity?	
	The default sensitivity is already catered for in the pricing of the	
	underlying	
17	Do you have any additional comments or suggestions on this approach?	
	No, either market value or worst potential loss seem to asses the true	
	economic exposure best	
18	Do you agree with the proposals regarding netting?	
	Yes in general	
19	Do you have any additional comments and/or proposals?	· · · · · · · · · · · · · · · · · · ·

	What is meant with ALL in "to demonstrate a strong and negative	
	correlation in ALL market conditions? Correlations tend to go up in crisis	
	instead of down. How is ALL to be proved? Which scenario should be	
	tested and does/did liquidity allow this scenario to be executed in a true	
	crisis?	
20	Do you consider that hedging as described above should be permitted?	
	Yes	
21	Do you consider that the strong correlation requirement should be further clarified	
	by means of a quantitative threshold e.g. 0.9?	
	Yes, but probably -0.6 would suffice to start with	
22	Can you suggest a possible threshold e.g. for the minimum correlation between stock	
	baskets? Please justify your answer based on relevant market data.	
	-0.6, not backed by relevant market data	
23	Do you agree with this proposal?	
	Yes	
24	Do you agree with this definition? Do you have any alternative suggestions?	
	Yes	
25	Do you agree with the above approach?	
	Yes	
26	What additional safeguards (if any) are necessary for UCITS which use VaR to	
	calculate global exposure to ensure consistency with the total exposure limit of 200%	
	of NAV?	
	Capping and monitoring the daily VaR closely	
27	Do you agree with the approach outlined in paragraphs 2.3, 2.4 and 2.5?	
	Yes	
28	Do you have any comments or suggestions?	
	To test the validity of the models throughout time and under different market	
	circumstances data used as input should cover both recent volatilities, but also	
	data from a complete multiyear economic cycle. Hence it is suggested to use (1)	
	one set of 1 year of daily data to represent recent market movements and (2) one	
	set of say 12 years of monthly data to span a longer economic cycle	
29	Do you consider that VaR should be calculated at least daily?	
	Yes	
30	What type of criteria should competent authorities take into account in an	
	assessment of the VaR Models?	
	-historical period considered as input	
	-reliability of forecast when compared to (realized or hypothetical) PnL	
21	-comparing VaR method and asset type to determine best fit	
31	Do you consider that VaR models should be approved by competent authorities?	
22	-Yes, just as trading desk of banks are required to do  Is the proposed 3-step relative-VaR approach adequate to limit the global exposure	
32	of a UCITS?	
	Yes	
33	Do you consider that the proposed limitations on the reference portfolio constitute	

easonable and adequate safeguards to ensure that the relative VaR method does not esult in the UCITS taking excessive risk or leverage?
Ves Ves
What additional safeguards (if any) do you consider necessary?
None, if the additional safeguards are disclosed to and tested regularly by
he regulator
Can the absolute VaR be considered as an appropriate way of measuring global
xposure?
Yes
Although it does not specifically state the amount of leverage (or true
conomic exposure) taken it shows how the portfolio value can change
aking the inherent leverage into account in combination with market novements.
Do you consider that the proposed thresholds are suitable? Can you suggest other
hresholds?
Yes, the 99% VaR, holding period 20 trading days, 20% absolute limit
provides sufficient risk budget to exploit many if not most contemporary
nvestment strategies
What are your views on the application of stricter criteria to difference types of asset
lasses e.g. bonds, equities?
A case can be made to apply stricter criteria to differentiate acceptable risk
evels across the asset types but this should be well defined.
ntuitively one would expect tighter limits for bonds over equities but
when looking at the details products like emerging bonds may show higher VaR numbers when compared to some equity strategies.
ak numbers when compared to some equity strategies.
t would make sense in any case however to have stricter risk criteria for
Money Market products.
Oo you consider the proposed safeguards, such as the use of appropriate additional
isk management methods (stress-testing, CVaR) and the disclosure of the level of
everage, are sufficient safeguards when the absolute VaR method is used in the
ontext of arbitrage strategies or complex financial instruments?
No, not necessarily
hould UCITS using strategies that are potentially highly leveraged under the
bsolute VaR method be subject to specific marketing provisions, either at the level
f the UCITS (minimum initial investment) or during the marketing process?
Yes, there can not be enough client information Can you suggest alternative safeguards and/or requirements to avoid UCITS
ngaging in strategies which generate high levels of leverage?
When Fund looses 3 months on a row, risk budget to be cut by 50% (say
rom index 100 to 50). When fund wins 3 months on a row budget to
ncrease with 50% (from index 50 to 75), and when fund wins 3 months on
row again, another 33% increase restoring the funds initial risk budget

	(from indexed 75 to 100).	
41	Do you agree with the proposed method for calculating counterparty exposure?	
	Daily and independent valuation of OTC's, requiring OTC's traded to be able to closed at any time, having ISDA's in place which provide for netting and daily collateralization in combination with selection criteria on the quality and standing of the counterparty all bring down the resulting current net exposure on the counterparty.  As such it could be considered to drop the risk weightings.	
	To completely drop the "add-on" however neglects the potential future mark-to-market exposure which can be incurred due to the rather practical aspects of closing out transactions, replacing them in the market place and the timely receipt of collateral called. An indicative 2 weeks is considered a reliable period to achieve this in reality.	
42	Can you suggest an alternative method?	
	In relation to Q41 it is therefore suggested to remain with a 10 days PFE factor which accounts for the frequency of collateral exchange and the general market movement such OTC type of instrument could occur.  An average -of say the 5 largest European OTC traders- PFE factors could be employed as a pre-scribed minimum.	
43	Do you agree with the approach for netting arrangements?	
	Only if enforceable and legal documentation such as ISDA's are in place.	
44	Do you consider that additional netting rules should apply?	
	No	
45	Do you agree with the proposed approach to agree a set of principles in relation to acceptable collateral to reduce counterparty exposure? Do you have alternative suggestions?	
	We agree with agreeing a set of principles in relation to acceptable collateral to reduce counterparty exposure. What should emerge however is that in any case exposures are reduced and that a level playing field is created and respected.	
46	Do you consider that rather than following principles based approach specific instruments that can be used as eligible collateral should be indentified?	
	The importance is to create and respect a level playing field when reducing the exposures. As such a principle based approach should suffice.	
	In addition, maybe it is an idea to exclude certain asset types (e.g. hedge funds, ABS, derivatives, etc) instead of appointing specific instruments.	
47	Should collateral be UCITS compliant in terms of asset eligibility and	
	diversification?	
	Yes, for client protection and to guard a level playing field.	
48	Do you agree that collateral passed to a derivative counterparty should be include in the either the $5\%/10\%$ OTC counterparty limit or the $20\%$ issuer concentration limit?	

	If legally a potential loss could incur to the UCITS when such OTC	
	counterparty would default there is a case to include such loss of collateral	
	in the issuer limit.	
	The 20% issuer limit feels more appropriate since it covers both the OTC	
	and max 10% single issuer scenario.	
49	Do you have any other suggestions as to how such collateral passed should be	
	treated?	
	Legally ring fencing it in a separate account to both parties.	
50	What areas of further work should be carried out with regard to this?	
	The definition of the various possibilities under which such issuer	
	exposures can be netted.	
51	Do you agree with the proposal to abandon the use of the term sophisticated and	
	non-sophisticated UCITS?	
	Yes, fully agree.	
52	If you object to this proposal could you please provide reasons for this view?	
	The distinction sophisticated / non sophisticated can be abandoned but it	
	may be wise to hold on to the funds being required to conduct both the	
	commitment approach (as to asses leverage and issuer concentrations) and	
	VaR (as to achieve the sophisticated – most risk sensitive/informative-	
	market risk measurement information).	
	From a client perspective it could be argued that clients deserve the best	
	risk management techniques available, regardless whether the fund follows	
	a less or more sophisticated strategy.	
	Clients want their money to be (risk) managed in their best interest and as	
	such deserve the most risk sensitive information available which allows	
	them best to make informed risk return decisions.	