

## 2026 Calendar of the Executive Director of ESMA

Date	Meetings/Conferences	Topics discussed	Hospitality
January			
12	The Executive Director of ESMA, Natasha Cazenave, attends the Euronext dinner "C'est bon pour la croissance"		dinner
27	The Chair of ESMA, Verena Ross, the Chair of the CCP Supervisory Committee, Klaus Löber, and the Executive Director, Natasha Cazenave, meet with Commissioner Albuquerque	SIU/MIP, Simplification and burden reduction, Innovation/Tokenisation	n/a
28	The Executive Director of ESMA, Natasha Cazenave, meets Robert Ophèle, Autorité des Normes Comptables		n/a
29	The Executive Director of ESMA, Natasha Cazenave, gives an interview to Revue Banque	« Le marché unique doit se mettre au service de la croissance et de l'emploi en Europe »	n/a
February			
2	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Markus Ferber		n/a

2	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Jonas Fernandez		n/a
5	The Executive Director of ESMA, Natasha Cazenave, meets with Masamichi Kono, MUFG	Financial Reporting	n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets Yann le Pallec, S&P Global Ratings	Supervision	n/a
9	The Executive Director of ESMA, Natasha Cazenave, meets with Yu Ozaki and Tatsuya Habagami, JFSA	Stablecoin Regulation	n/a
10	The Executive Director of ESMA, Natasha Cazenave, speaks at EU-SDFA workshop on “Tokenisation: a transformative technology for financial markets”		n/a
12	The Executive Director of ESMA, Natasha Cazenave, meets with Marion Laboure, Deutsche Bank		n/a
23	The Executive Director of ESMA, Natasha Cazenave, speaks with Laura Noonan, Bloomberg	CASP Central Supervision	n/a
23	The Executive Director of ESMA, Natasha Cazenave, meets with Esther Wandel, Bundesbank		n/a
24	The Executive Director of ESMA, Natasha Cazenave, speaks at BVI Fund Operations conference	“Strengthening Europe’s Asset Management Sector: Transparency, Technology and Cross-border Market Integration”	n/a

24	The Executive Director of ESMA, Natasha Cazenave, meets with Stephanie Eckermann, Deutsche Boerse	SIU, Innovation	n/a
25	The Executive Director of ESMA, Natasha Cazenave, meets with Pervenche Beres, AEFR		n/a
27	The Executive Director of ESMA, Natasha Cazenave, speaks with Stefano Cappiello, Italian Ministry of Economy and Finance	UCITS, AIF	n/a
March			
10	The Executive Director of ESMA, Natasha Cazenave, speaks at ESMA 2026 Retail Investor Protection Workshop		n/a
12	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Aurore Lalucq		n/a
12	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Johan Van Overtveldt		n/a
12	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Giovanni Crosetto		n/a
12	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, meet with MEP Eero Heinaluoma		n/a
17	The Executive Director of ESMA, Natasha Cazenave, meets with Jeremie Gouy, PCI	SIU, RIS	n/a
18	The Executive Director of ESMA, Natasha Cazenave, meets with Vincent Marinnet, Dominique Lepagnot, Carine Delfrayssi from France Invest	RIS, SIU	n/a

18	The Executive Director of ESMA, Natasha Cazenave, meets with Rob Ford and Marie Winters, Fitch INEDs	Supervision	n/a
19	The Executive Director of ESMA, Natasha Cazenave, meets with Sasha Kamper, Mutual of Omaha; Colin McGinlay, MetLife; Gino Del Sesto, MetLife; Tolgar Sirvanci, PGIM; Taggart Davis, PGIM	Private Credit Ratings (PCR)	n/a
25	The Executive Director of ESMA, Natasha Cazenave, speaks with Anneli Tuominen, Member of the Supervisory Board, SSM, ECB	ESMA/ECB cooperation	n/a
25	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	What role for technology and crypto in the SIU?	n/a
25	The Executive Director of ESMA, Natasha Cazenave, speaks with Nikolaj Kosakewitsch, Nasdaq Copenhagen	SIU	n/a
26	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	SFDR review (timeline and priorities for the Commission)	n/a
26	The Chair of ESMA, Verena Ross, and the Executive Director, Natasha Cazenave, speak with David Schwimmer, LSEG	MISP	n/a
30	The Executive Director of ESMA, Natasha Cazenave, meets with Satu Huber, Jean-Louis Schirmann and Gaelle Marques dos Santos, EMMI	Supervision	n/a
31	The Executive Director of ESMA, Natasha Cazenave, meets with Josiane Fanguinoveny, Therese Lennehag and Jennifer Griggs, UBS	SFDR, SIU	n/a

31	The Executive Director of ESMA, Natasha Cazenave, attends informal dinner organised by Blackrock on financial education	Financial inclusion	education, women	Dinner
April				
May				
June				
July				
September				
October				
November				

December			