

## Note

### 2024 Calendar of the Executive Director of ESMA

Date	Meetings/Conferences	Topics discussed
January		
12	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet Christine Lagarde, ECB	
17	The Executive Director of ESMA, Natasha Cazenave, attends the 9 <sup>th</sup> Euro Cyber Resilience Board for Pan-European Financial Infrastructures (ECRB) meeting	
23	The Executive Director of ESMA, Natasha Cazenave, meets Armel Castets, French Treasury	CMU, Sustainable Finance, CCP
February		
2	The Executive Director of ESMA, Natasha Cazenave, speaks with representatives of the US Treasury, CFTC, FDIC, FRB, OCC and SEC	Operational resilience and Third-Party Providers Oversight
7	The Executive Director of ESMA, Natasha Cazenave, meets with Julia Leung, SFC Hong-Kong	Market and Regulatory Developments

9	The Executive Director of ESMA, Natasha Cazenave, speaks with Nick Tabor, US Treasury	
13	The Executive Director of ESMA, Natasha Cazenave, meets with Martina Cheung, S&Ps	Supervision
14	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Edouard Fernandez Bollo, Member of the Supervisory Board, SSM, ECB	ESMA/ECB cooperation
14	The Executive Director of ESMA, Natasha Cazenave, meets with Toru Otsuka and Martin Sura, Nomura	Introductory meeting
27	The Executive Director of ESMA, Natasha Cazenave, meets with Satu Huber and Jean-Louis Schirrmann, EMMI	Supervision
March		
8	The Executive Director of ESMA, Natasha Cazenave, speaks at the European Investors-VEB 100 Anniversary conference	"One competitive market, fragmented rules"
14	The Executive Director of ESMA, Natasha Cazenave, speaks at the Université de Rennes	Presentation of ESMA's activities
15	The Executive Director of ESMA, Natasha Cazenave, meets with Mike West, Moody's	Supervision
19	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Commissioner Mairead McGuinness	

22	The Executive Director of ESMA, Natasha Cazenave, meets with Sylvain Coriat, Allianz	Distribution of Retail investment products
26	The Executive Director of ESMA, Natasha Cazenave, meets with Sandrine Menard, French Treasury	CMU, Sustainability, CCPs
27	The Executive Director of ESMA, Natasha Cazenave, meets with Nicolas Vasse, Promontory	DORA, AI
April		
05	The Executive Director of ESMA, Natasha Cazenave, speaks with Josina Kamerling and Sarah Maynard, CFA Institute	Proposed DEI code for the EU in financial services
8	The Executive Director of ESMA, Natasha Cazenave, meets with the Financial Services Committee of the American Chamber of Commerce to the European Union	Capital Markets Union, Sustainable Finance, Digital Finance
9	The Executive Director of ESMA, Natasha Cazenave, meets with Nick Tabor, US Treasury	
10	The Executive Director of ESMA, Natasha Cazenave, meets with Christophe Bories, French Treasury	EU priorities
10	The Executive Director of ESMA, Natasha Cazenave, meets with Fredrika Lindsjö Hermelin, Swedish Treasury	CMU
17	The Executive Director of ESMA, Natasha Cazenave, speaks at the Better Finance – CFA Institute International Conference "Breathing New	Panel "Rebooting the Capital Markets Union for the Benefit of Enterprises and Individuals"

	Life into the Capital Markets Union   A Blueprint for the Next EU Parliament."	
17	The Executive Director of ESMA, Natasha Cazenave, meets with Nikolaj Kosakewitsch, Nasdaq Copenhagen	CMU
19	The Executive Director of ESMA, Natasha Cazenave, speaks with, Sourav Sinha, EY	AI
19	The Executive Director of ESMA, Natasha Cazenave, meets with Robert Ophèle, Autorité des Normes Comptables	
25	The Executive Director of ESMA, Natasha Cazenave, meets with Douglas Elliott, Oliver Wyman	
25	The Executive Director of ESMA, Natasha Cazenave, meets with Ursula Schliessler and James Garvey, S&P INEDs	Supervision
26	The Executive Director of ESMA, Natasha Cazenave, speaks with Edouard Fernandez-Bollo, ECB	DORA
May		
3	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet Bertrand Dumont, French Treasury	CMU, CCPs,
7	The Executive Director of ESMA, Natasha Cazenave, meets with Peter Palus, Permanent Representation of Slovakia to the European Union	CMU

13	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Scott O'Malia, Eric Litvack and Board Members from ISDA	EMIR 3, MiFIR and cleared margin practices
23	The Executive Director of ESMA, Natasha Cazenave, meets with AFME's European Public Policy Committee	ESMA priorities, CMU
24	The Executive Director of ESMA, Natasha Cazenave, meets with Sophie Asselot and Benoit de la Chapelle Bizot from BPCE	RIS, CMU
31	The Executive Director of ESMA, Natasha Cazenave, meets with representatives from IMF	
June		
3	The Executive Director of ESMA, Natasha Cazenave, attends the Bloomberg Women in Finance exchange	
5	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, speak with Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	ESMA/ECB cooperation
6	The Executive Director of ESMA, Natasha Cazenave, speaks with representatives of the US Treasury, CFPB and the Federal Insurance Office	Third-Party Regulation and Oversight
11	The Executive Director of ESMA, Natasha Cazenave, meets with Joost Smits, Dutch Treasury	CMU

14	The Executive Director of ESMA, Natasha Cazenave, speaks at EFAMA's Annual General Meeting	UCITS, ESG, RIS, ELTIF, CMU
17	The Executive Director of ESMA, Natasha Cazenave, attends CEPR/BdF Workshop "Capital Markets Union: technological, legal and policy dimensions".	
19	The Executive Director of ESMA, Natasha Cazenave, speaks at ICI Thought Leadership event on CMU	CMU
19	The Executive Director of ESMA, Natasha Cazenave, speaks at POLITICO Live's event "The CMU push in the new mandate: What is the role for non-banks?"	CMU
24	The Executive Director of ESMA, Natasha Cazenave, meets with Edouard Fernandez-Bollo, Member of the Supervisory Board, SSM, ECB	
25-26	The Executive Director of ESMA, Natasha Cazenave, attends the EU – U.S. Joint Financial Regulatory Forum and meets with Nicholas Tabor, US Treasury, and with YJ Fischer, US SEC	
July		
05	The Executive Director of ESMA, Natasha Cazenave, and the Independent Member of the CCP Supervisory Committee, Froukelien Wendt, speak with representatives from IMF	Financial Sector Assessment Program for the Euro area
25	The Executive Director of ESMA, Natasha Cazenave, speaks with members of TIC Council and Filiance	European Green Bond Regulation

August		
30	The Executive Director of ESMA, Natasha Cazenave, meets with Christophe Bories and Sandrine Menard, French Treasury	Securitisation, T+1, CMU, Fund names
September		
4	The Executive Director of ESMA, Natasha Cazenave, meets with James Kemp and Andrew Harvey GFMA/GFXD and Rick Sandilands and Stevi Iosef ISDA	BMR
11	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Jodi Marlette, Reka Boda, Maria E. Tsani and Andrew Vennekotter, AWS, together with EBA and EIOPA	DORA
11	The Executive Director of ESMA, Natasha Cazenave, meets with Santiago Fernández de Lis and Jaime Vázquez Castro, BBVA	CMU
11	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Erik Müller and Niels Brab, Deutsche Boerse	CMU, CSD, CCP, EMIR3
11	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Sylvia Andriessen and Paola Fico, Euronext	CMU, EMIR3
11	The Executive Director of ESMA, Natasha Cazenave, meets with Stephen Berger, Donna Rix, Virginie Saade and Jeremy Van Gorp, Citadel	CMU, MIFIR

11	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Bryan Pascoe, Natalie Westerbarkey, René Karsenti and Julia Rodkiewicz, ICMA	CTP, T+1, EUBG
11	The Executive Director of ESMA, Natasha Cazenave, and the Chair of the CCP Supervisory Committee, Klaus Löber, meet with Rafael Plata and other representatives of EACH	EMIR, CMU, DORA, T+1
12	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	“Enhancing the attractiveness of EU capital markets for issuers and investors”
12	The Executive Director of ESMA, Natasha Cazenave, speaks at the Eurofi conference	“Post-trading in the EU: T+1 next steps, further harmonization efforts”
12	The Executive Director of ESMA, Natasha Cazenave, meets with Joe Barry, Ciara Horigan, Guido Faltoni and Sven Kasper, State Street	CMU, AIFMD/UCITS, SFDR, DORA
12	The Executive Director of ESMA, Natasha Cazenave, meets with Marcus Hughes and Jonathan Jachym, Kraken	MICA
12	The Executive Director of ESMA, Natasha Cazenave, meets with Rosa Armesto, FESE	CMU, MiFIR
12	The Executive Director of ESMA, Natasha Cazenave, meets with Michael West, Frederic Drevon and Felix Flinterman, Moody’s	DORA, market developments
12	The Executive Director of ESMA, Natasha Cazenave, meets with Chris Pennisi and Gillian Hamilton, Google Cloud, together with EBA and EIOPA	DORA



12	The Executive Director of ESMA, Natasha Cazenave, meets with Mike Carlson and Leena Bhatnagar, US Treasury	Introductory meeting
13	The Executive Director of ESMA, Natasha Cazenave, meets with Sarah Pritchard, UK FCA	SDR
13	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Francesco Vanni d'Archirafi and Valerie Urbain, Euroclear	CMU, CSD, T+1
13	The Executive Director of ESMA, Natasha Cazenave, attends the informal Ecofin	
16	The Executive Director of ESMA, Natasha Cazenave, meets with Yann Le Pallec, S&P Ratings	Supervision
18	The Executive Director of ESMA, Natasha Cazenave, meets with Valner Lille, Estonian Treasury	CMU
18	The Executive Director of ESMA, Natasha Cazenave, meets with Pauli Kariniemi, Finnish Treasury	CMU
October		
3	The Executive Director of ESMA, Natasha Cazenave, speaks at the Joint Consumer Protection Day	How to ensure that the sustainable finance regulatory framework works better for retail investors?
7	The Executive Director of ESMA, Natasha Cazenave, meets with Florence Bindelle, European Issuers	Sustainable Finance, CMU

8	The Executive Director of ESMA, Natasha Cazenave, speaks at FMA Aufsichtskonferenz	DORA ante portas – Resilience in the Digital Age
8	The Executive Director of ESMA, Natasha Cazenave, meets with Austrian Industry representatives	DORA
10	The Executive Director of ESMA, Natasha Cazenave, speaks at AGEFI European Finance Forum	ESG outlook: impacts of the current context on upcoming legislation, standards, and investments' trends  New developments for the regulatory framework: SFDR, data & CSRD, prevention of greenwashing
10	The Executive Director of ESMA, Natasha Cazenave, speaks at EMMI's 10-year celebration	Euribor: Past, Present, Future
24	The Executive Director of ESMA, Natasha Cazenave, meets with Fredric Bol, Veronique Donnadieu and Cyril Karam from ASPIM	Funds
November		
6	The Executive Director of ESMA, Natasha Cazenave, meets with Andrew Wild, Marwan Dagher, Tomas Argente and François Azat Thierree, HSBC	ESG, DORA
7	The Executive Director of ESMA, Natasha Cazenave, meets with Elizabeth McCaul, Member of the ECB Supervisory Board	Introductory meeting
8	The Executive Director of ESMA, Natasha Cazenave, meets with Leena Bhatnagar, U.S. Treasury Department's representative to the EU	EU priorities

15	The Executive Director of ESMA, Natasha Cazenave, speaks at ESAs' high level conference on Financial Services and Gender: Data, Trends & Progress in the EU and beyond	
18	The Executive Director of ESMA, Natasha Cazenave, speaks with Rolandas Juteika, Adam Gagen, Oleksandra Maksymenko, Mathilde Clauser from Revolut	MMF, MICA
19	The Executive Director of ESMA, Natasha Cazenave, meets with Astrid Stange, Severin Cabannes, Amanda Bowe, Moody's INEDs	Supervision
20	The Executive Director of ESMA, Natasha Cazenave, speaks with UST, SEC, CFTC, FDIC and FRB representatives together with EBA and EIOPA	Critical Provider Oversight
20	The Executive Director of ESMA, Natasha Cazenave, speaks at Finance Watch Climate Risk Roundtable	"What Climate Scenario Analysis Can Achieve in Prudential Regulation"
21	The Executive Director of ESMA, Natasha Cazenave, gives AGEFI an interview	
December		
6	The Chair of ESMA, Verena Ross, and the Executive Director of ESMA, Natasha Cazenave, meet with Stéphane Séjourné, EC Executive Vice-President for Prosperity and Industrial Strategy	Introductory meeting

10	The Executive Director of ESMA, Natasha Cazenave, speaks at DSW/Better Finance International Investors' Conference 'Europe at a crossroads – are we still competitive?'	
10	The Executive Director of ESMA, Natasha Cazenave, meets with Anneli Tuominen, Member of the Supervisory Board, ECB	
13	The Executive Director of ESMA, Natasha Cazenave, meets with Mike West, Moody's	Supervision
20	The Executive Director of ESMA, Natasha Cazenave, meets with Alexis Dupont, France Invest	